## UNITED NATIONS DEVELOPMENT PROGRAMME Office of Audit and Investigations



**AUDIT** 

OF

**UN WOMEN SOUTH SUDAN** 

LEADERSHIP AND PARTICIPATION
(Directly Implemented Project No. 80824)

Report No. 1709

**Issue Date: 16 September 2016** 



#### Report on the Audit of UN Women Leadership and Participation (Project No. 80824) Executive Summary

The UNDP Office of Audit and Investigations (OAI), through Moore Stephens LLP (the audit firm), from 27 June to 5 July 2016, conducted an audit of 'Leadership and Participation' (Project No. 80824) (the Project), which is directly implemented and managed by the UN Women Country Office in South Sudan (the Office). This was the first audit of the Project.

The audit firm conducted a financial audit to express an opinion on whether the financial statements present fairly, in all material aspects, the Project's operations. The audit covered the Project's Trial Balance Report, which includes expenditure for the period from 1 January to 31 December 2015 and the Statement of Assets as of 31 December 2015. The audit did not include expenditures processed and approved outside of the country (such as UN Women Regional Centres and UN Women Headquarters).

The audit was conducted under the general supervision of OAI in conformance with the *International Standards* for the Professional Practice of Internal Auditing.

#### **Audit results**

Based on the audit report and corresponding management letter submitted by the audit firm, the results are summarized in the table below:

Project Ex	penditure*	Projec	t Assets
Amount (in \$ '000)	Opinion	Amount (in \$'000)	Opinion
635	Unqualified	4	Unqualified

<sup>\*</sup> Expenditures recorded in the Project Trial Balance were \$837,904. Excluded from the audit scope were transactions that relate to expenditures processed and approved by other UN Women offices outside of the country of \$203,286.

#### **Key recommendation:** Total = $\mathbf{1}$ , high priority = $\mathbf{0}$

The audit did not result in any high (critical) priority recommendations. There is one medium (important) priority recommendation, which means, "Action is required to ensure that UN Women is not exposed to risks that are considered moderate. Failure to take action could contribute to negative consequences for UN Women." This recommendation includes actions to address compliance with UN Women policies and procedures requiring the issuance of purchase orders for all transactions above \$2,500.

The recommendation aims to enhance effectiveness and efficiency of operations and ensure the reliability and integrity of financial and operational information.

### United Nations Development Programme Office of Audit and Investigations



#### Management comments and action plan

The Representative of the Office accepted the recommendation and has implemented corrective actions. Comments and/or additional information provided have been incorporated into the report, where appropriate.

Helge S. Osttveiten Director

Office of Audit and Investigations

# UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)

#### **FINAL AUDIT REPORT**

Report of the Independent Auditor on the United Nations Entity for Gender Equality and the Empowerment of Women (UN Women) Directly Implemented (DIM) Project 00080824:

"Leadership and Participation"

Project name:	"Leadership and Participation"
Award ID:	000080824
Country Office:	South Sudan
Auditor:	Moore Stephens LLP
Period subject to audit:	1 January to 31 December 2015

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#### 1. EXECUTIVE SUMMARY

Moore Stephens LLP conducted the financial audit of the "Leadership and Participation", ID: 000080824 (the project), directly implemented by UN Women South Sudan for the year ended 31 December 2015. The audit was undertaken on behalf of UNDP's Office of Audit and Investigations (OAI).

We have issued audit opinions as summarised in the table below and as detailed in the next section:

Project Trial Balance - Statement of Expenditure Unqualified
Statement of Fixed Assets Unqualified

As a result of our audit, we have raised one audit finding, with a net financial impact of US\$ Nil, as summarised below:

Table 1.1 - Summary of audit results

No.	Description	Priority	Net financial impact USD
1	Inadequacies in procurement processes	Medium	-
Total			-

Mark Henderson Partner

Moore Stephens LLP 150 Aldersgate Street London EC1A 4AB 30 August 2016

#### 2. THE AUDIT ENGAGEMENT

#### **Audit Objectives and Scope**

The objective of the financial audit was to express an opinion on the Directly Implemented (DIM) project's financial statements which include:

- Expressing an opinion on whether the financial expenses incurred by the project between 1 January and 31 December 2015 and the funds utilization as at 31 December 2015 are fairly presented in accordance with UN Women accounting policies and that the expenses incurred were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UN Women; and (iv) supported by properly approved vouchers and other supporting documents. The Project Trial Balance (PTB) certified by the UN Women Chief of Accounts is the mandatory and official Statement upon which the audit opinion is expressed. Other forms of Statement of expenses that may be prepared by a project office are not acceptable.
- Expressing an opinion on whether the statement of fixed assets presents fairly the balance of assets of the UN Women project as at 31 December 2015. This statement must include all assets available as at 31 December 2015 and not only those purchased in a given period. The Statement of Fixed Assets as at 31 December 2015, certified by the UN Women Chief of Accounts, is the mandatory and official Statement upon which the audit opinion is expressed. Other forms of Statement of Fixed Assets that may be prepared by a project office are not acceptable. Where a DIM project does not have any assets or equipment, an opinion is not expressed.

The scope of the audit relates only to transactions concluded and recorded against the UN Women DIM project between 1 January and 31 December 2015. The scope of the audit did not include:

- Activities and expenses incurred or undertaken at the level of "responsible parties", unless the inclusion of these expenses is specifically required in the request for proposal; and
- Expenses processed and approved in locations outside the country such as UN Women Regional Offices and UN Women Headquarters and for which the supporting documentation is not retained at the level of the UN Women country office.

#### 3. AUDIT OPINIONS

#### INDEPENDENT AUDITORS' REPORT

Certification for Project Trial Balance - Statement of Expenditures

REPORT OF THE INDEPENDENT AUDITORS TO THE OFFICE OF AUDIT AND INVESTIGATIONS(OAI), UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) FOR UN WOMEN DIRECTLY IMPLEMENTED (DIM), PROJECT:

"LEADERSHIP AND PARTICIPATION" IN SOUTH SUDAN (ID: 000080824)

We have audited the accompanying Project Trial Balance – Statement of Expenditures (PTB), "the Statement", of the UN Women Directly Implemented (DIM) project 000080824, "Leadership and Participation" for the period 1 January to 31 December 2015. The PTB expenditures totalling \$837,904 are comprised of audited expenditures of \$634,618 under the Directly Implemented Modality (DIM) and expenditures processed and approved outside the UN Women Country Office in South Sudan of \$203,286, which were excluded from the scope of our audit.

Management is responsible for the preparation of the Statement for the project "Leadership and Participation" and for such internal controls as management determines are necessary to enable the preparation of a Statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the Statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the Statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to management's preparation of the Statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the Statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### **Unqualified Opinion**

In our opinion, the attached Project Trial Balance – Statement of Expenditures of the UN Women project presents fairly, in all material respects, the expenditure of US\$ 634,618 incurred by the project "Leadership and Participation" under the Directly Implemented Modality for the period from 1 January to 31 December 2015 in accordance with UN Women accounting policies and were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UN Women; and (iv) supported by properly approved vouchers and other supporting documents.

#### INDEPENDENT AUDITORS' REPORT

#### Certification for Statement of Assets

We have audited the accompanying Statement of Assets ("the statement") of the UN Women project number 80824, "Leadership and Participation" as at 31 December 2015.

Management is responsible for the preparation of the Statement for the project "Leadership and Participation" and for such internal controls as management determines are necessary to enable the preparation of a Statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the Statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the project's preparation of the schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the Statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Unqualified Opinion**

In our opinion, the attached Statement of Assets presents fairly, in all material respects, the balance of inventory of the UN Women project "Leadership and Participation" amounting to \$US 3,514.11 as at 31 December 2015 in accordance with UN Women accounting policies.

Mark Henderson Partner

Moore Stephens LLP 150 Aldersgate Street London EC1A 4AB

Date: 30 August 2016

#### 4. MANAGEMENT LETTER

The findings related to the audit of the financial statements are discussed in our management letter below:

#### Internal control findings

nternal control findi	ng 1
Title:	Inadequacies in procurement process
Priority:	Medium
Amount SSP	15,090
Amount US\$:	4,868

#### Description

The contract and procurement chapter of the Programme and Operation Manual (POM) Article 6.2.1 states that "procurement order creation is mandatory for all goods, services, and small works valued above US\$ 2,500"

We noted, however, that a purchase order was not raised for payment reference no. 1075 dated 17 February 2015 for printing and publications amounting to US\$ 4,868. We note that this amount is more than the required threshold of US\$ 2,500 above which a purchase order must be created.

#### Recommendation

We recommend that management should ensure that purchase orders are created for all payments above US\$ 2,500 as required by the contract and procurement chapter of the POM.

#### Management comments and action plan

The UN Women South Sudan CO acknowledges the observation relating to the requirements in the POM concerning the threshold for which POs should be raised. We note however that after the clarification provided from HQ on 26<sup>th</sup> August 2015 on USD 2,500 threshold the CO remained compliant. Prior to this the threshold was USD 5,000.

#### Auditor's response

Even though the clarification was not provided until 26 August 2015, the prevailing threshold at the date that payment reference 1075 was raised was USD 2,500 as acknowledged by the country office in their response. As such the finding stands.

## ANNEX I – PROJECT TRIAL BALANCE – STATEMENT OF EXPENDITURES



Extract of UN Women Trial Balance as at the 31 December 2015.
Expenditure by Project

Sum of Debit		Acc Darc	Donor Report Classification	Total Per GL	Total Per Asset Schedule	Difference:
		Acc Desc	Undepreciated Asset	7,902.14	,-,-,-,	
80824 80824		Communications & IT Equipments Accumulated Dep - ITC	Undepreciated Asset	(4,387.70)		
80824	19030	Accumulated Dep - 110	Total Undepreciated Assets	3,514.44	3,514.44	
80824	61305	Salaries - IP Staff	Expenses	31,136.02		
80824		Post Adjustment - IP Staff	Expenses	16,969.14		
80824	62225	Hazard Duty Station Allow-GS	Expenses	1,377.60		
80824		Dependency Allowances-IP Staff	Expenses	3,619.17		
80824		Contrib to Jt Staff Pens Fd-IP	Expenses	9,567.36		
80824	62315	Contrib. to Medical, social In	Expenses	900.33		
80824		Mobility, Hardship, Non-remova	Expenses	8,838.02		
80824		Hazard Duty Station Allow-IP	Expenses	5,208.90		
80824		Annual Leave Expense - IP	Expenses	4,887.80 3,083.32		
80824		Home Leave Trvl & Allow-IP Stf	Expenses	8,430.00		
80824		Proc trips/Rest & Recup-IP Stf	Expenses	7,866.24		
80824		Special Oper Living Allow-IP	Expenses	1,803.94		
80824		Contribution to EOS Benefits	Expenses	1,924.20		
80824		Contribution to Security	Expenses	481.04		
80824		Contribution to Training	Expenses	1,924.20		
80824		Contribution to ICT	Expenses Expenses	96.21		
80824		Contributions to MAIP	Expenses	865.91		
80824		Contribution to UN JFA	Expenses	144.31		
80824		Contributions to Appendix D Contributions to ASHI Reserve	Expenses	3,848.41		
80824		Payroll Mgt Cost Recovery ATLA	Expenses	386.28		
80824		Intl Consultants-Sht Term-Tech	Expenses	93,713.00		
80824		Intl Consultants-Sht Term-Supp	Expenses	5,951.00		
80824 80824		Local ConsultSht Term-Tech	Expenses	41,788.71		
80824		Service Contracts-Individuals	Expenses	158,698.40		
80824		MAIP Premium SC	Expenses	574.95		
80824		Contribution to Security SC	Expenses	6,324.38		
80824		Appendix D SC	Expenses	4,599.29		
80824		UN Volunteers-Stipend & Allow	Expenses	10,793.86		
80824		UNV-Language Allowance	Expenses	200.00		
80824	71525	UNV-Hazard Pay	Expenses	3,280.00		
80824		UNV-Medical Insurance	Expenses	474.64		
80824	71540	UNV-Global Charges	Expenses	477.22		
80824	71545	UNV-Home Leave Travel & Allowa	Expenses	32.00		
80824	71550	UNV-Resettlement Allowance	Expenses	700.00		
80824	71590	UNV Development Effectiveness	Expenses	2,320.00		
80824		Travel Tickets-International	Expenses	31,860.10		
80824		Travel Tickets-Local	Expenses	5,548.80		
80824		Daily Subsistence Allow-Intl	Expenses	30,929.48		
80824		Daily Subsistence Allow-Local	Expenses	24,059.71 73,207.67		
80824		Daily Subsist Allow-Mtg Partic	Expenses	73,207.67		
80824		) Shipment	Expenses	6,192.55		
80824		Travel - Other	Expenses	6,192.5		
80824		Office Machinery	Expenses	1,483.8		
80824		) Machinery and Equipment	Expenses	1,403.0		
80824		Furniture	Expenses Expenses	14,312.60	)	
80824		Fuel, petroleum and other oils	Expenses Expenses	1,554.8		
80824		Building Maintenance	Expenses Expenses	4,581.1		
80824		Mobile Telephone Charges	Expenses	924.2		
80824		Connectivity Charges	Expenses	1,006.4		
80824		Common Services-Communications	Expenses	6,438.0		
80824		5 Stationery & other Office Supp	Expenses	15,212.9		
80824		5 Hospitality Catering	Expenses	8,098.0		
80824		7 Rent - Meeting Rooms 8 Leased office equip and furnit	Expenses	967.7		
80824 80824		) Utilities	Expenses	7,189.3		
80824		Maint & Licencing of Software	Expenses	3,938.0		
80824		5 Rental & Maint-Other Office Eq	Expenses	322.5		
80824		6 Maintenance of Fourinment	Expenses	241.9	4	

Expenses Expenses

Expenses

Expenses

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Expenses

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Expenses

Expenses

Expenses

Expenses

I hereby certify that the Trial balance is extracted from UN Womens books and records, which has been audited by the United Nations Board of Audit for the year ended 31 December 2015.

73406 Maintenance of Equipment 73410 Maint, Oper of Transport Equip 73420 Leased Vehicles

73505 Reimb to UNDP for Supp Srvs

77270 Overtime & Night Diff-GS-TA

77630 Dep Exp Owned - ITC

74210 Printing and Publications 74510 Bank Charges

74520 Storage

74525 Sundry

75705 Learning Costs

76135 Realized Gain

24-May-16 Date

Donna Grimwade - Chief of Accounts

80824

80824

80824

80824 80824

80824

80824

80824

80824

80824

80824 80824 Total

> Mark Henderson Partner

130.63

725.07

15,233.51

12,130.64

7,681.93 97,938.36

18.00 12,779.02

(11.29)

946.23

1,266.41 837,904.15

Moore Stephens LLP
Date 30 8 2016

ANNEX II – STATEMENT OF ASSETS



# Asset Schedule by Project as at the 31 December 2015

	- American						Acquisition	n Service		et Book		lenpl	Fund
elesiness.	Sunsanue			TAG Number	Serial Number	Model Location	Date	hatte	DST, USD V	alue Qui	antity Department	t Agency Don	sr Project code
mill	COR	ASSECTION PROMISED	Constitution of the consti	99:000000000	35697807-13613838-8	SG-2520 KEN30-01	1/25/2013	1/25/2013	1,105.00	486.19	1 93131	002001 00095	5 00080824 W3000
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000	200	CTT1 WINIT DECOCOCOCOCO	THIIDAYA DHOME	000000000648	IMEI-35697802-151162	S.SUDAN-02	1/25/2013	1/25/2013	1,105.00	486.19	1 93131	1	9
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00000	Con	CITTI WINI DEPONDO	THUBAYA PHONE	000000000054	IMEI-35697802-151500	S.SUDAN-02	1/25/2013	1/25/2013	1,105.00	486.19	1 93131		9
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I hereby certify that the Asset Schedule is extracted from UN Womens books and records, which has been audited by the United Nations Board of Audit for the year ended 31 December 2015.

Donna Grimwade Chief of Accounts

Frankline Okumu Asset Focal Point

25-May-16 Date

25-May-16 Date

Mark Henderson Partner Moore Stephens LLP Date 30/8 (2016

#### **ANNEX III – PRIORITIES OF AUDIT RECOMMENDATIONS**

The audit observations are categorized according to the priority of the audit recommendations and the possible causes of the issues. The categorized audit observation provides a basis by which the UN Women country office management is to address the issues.

The following categories of priorities are used:

High (critical)	Action is considered imperative to ensure that UN Women is not exposed to high risks. Failure to take action could result in major consequences and issues.
Medium (important)	Action is considered necessary to avoid exposure to significant risks. Failure to take action could result in significant consequences.
Low	Action is considered desirable and should result in enhanced control or better value for money. Low priority recommendations, if any, are dealt with by the Auditors directly with the Office management, during the exit meeting and through a separate memo subsequent to the fieldwork. Therefore, low priority recommendations are not included in the audit report.